Climate Action 100+

Global Investors Driving Business Transition

Climate Action 100+ Global Sector Strategies





Climate Action 100+ – Investors driving the business transition

- Climate Action 100+ is the largest ever investor engagement initiative, bringing together over 615 investors
 responsible for over US\$ 55T in AUM to engage with the world's largest emitting companies to drive the business
 transition to a net zero economy. The engagements through CA100+ focus on 167 companies referred to as "focus
 companies".
- 52% of CA100+ focus companies have now committed to net zero in some capacity however details regarding how these commitments will be fulfilled are often unclear. The <u>CA100+ Net-Zero Company Benchmark</u> is intended to track corporate progress toward developing and implementing transition plans that detail how companies will fulfil commitments.
- Yet we know companies can't achieve net-zero alone. Accordingly in September 2020, investors working through CA100+ invited companies to work together to identify the actions needed across value chains and the supporting collaborations required to turn commitments into reality.
- As a result, **80 out of the 167 focus companies engaged have expressed their willingness to participate** in the development of these sector action plans to deliver net zero. This willingness from investors and the companies is now channelled through the **CA100+ Global Sector Strategies.**
- The objective of the CA100+ Global Sector Strategies project is to **identify the priority actions that should feature in corporate transition plans** (as measured by the "Benchmark" and most importantly indicator 5: decarbonisation strategy), to support investor engagement.





Goals – Identifying priority actions at three levels

The project aims to support engagement by <u>mapping the transition and identifying strategic</u> <u>engagement priorities</u> in three areas:

- 1. Company Transition Plan Actions: Actions companies should take to decarbonise their businesses (technologies, investments, supply chain, collaborations) to deliver their short-, mid- and long-term decarbonisation commitments. These actions relate to the specific corporate actions behind 'Indicator 5' (Decarbonisation strategy) of the CA100+ "Benchmark" and are intended to support the CA100+ company leads during engagements.
- 2. Industry Wide Actions: Sector-oriented actions or projects intended to tackle systemic and value chain challenges that require collaborative or market level solutions (e.g. how to improve material efficiency across the steel value chain dependant on actions from automakers, architects, construction companies, policymakers).
- **3. Investor Actions:** Sets of actions that investors can take forward to accelerate decarbonisation progress and ensure the integrity of decarbonisation-focused investments.





"Benchmark" requirements – Company Transition Plan Actions

A focus on supporting engagement on "Benchmark" indicator 5 – decarbonisation strategy

The Global Sector Strategies work will look to:

- Identify the 'set of actions' that should make up a company transition plan in line with sub-indicator 5.1a
- Provide guidance on the level of role each action should play in the transition plan, to support engagement on sub-indicator 5.1b

The project will not identify exactly what companies should do but instead set <u>overall</u> <u>direction and provide guidance on the scale of</u> <u>use of each action.</u>

Disclosure Indicator 5 Decarbonisation strategy

Sub-indicator 5.1

The company has a decarbonisation strategy to meet its long and medium-term GHG reduction targets.⁵

Metric a): The company identifies the set of actions it intends to take to achieve its GHG reduction targets over the targeted timeframe. These measures clearly refer to the main sources of its GHG emissions, including Scope 3 emissions where applicable.

Metric b): The company quantifies key elements of this strategy with respect to the major sources of its emissions, including Scope 3 emissions where applicable (e.g. changing technology or product mix, supply chain measures, R&D spending).









Process – How will we develop and implement each sector strategy?



CA100+ networks will develop reports that set out the priority actions to enable key sectors to get to net-zero.

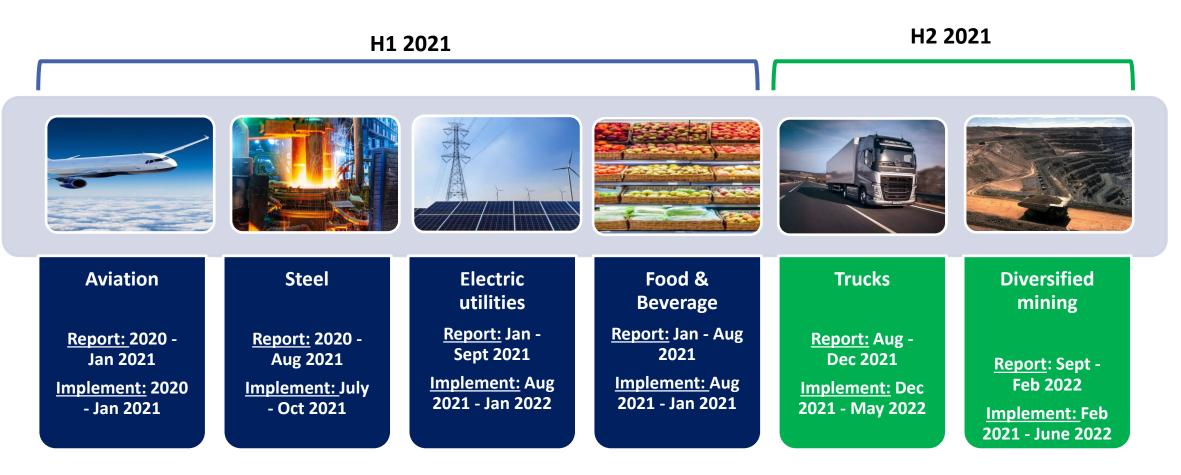
CA100+ will arrange initial dialogues with companies as appropriate through roundtables or bilateral meetings to obtain feedback on the priority actions.

CA100+ and the participating investors will develop detailed implementation strategies for companies and investors to ensure priority actions are delivered.

Across regions, on a sector-by-sector basis, we will reconvene bi-annually to assess progress on actions and substeps. After that, we will iterate: updated sector strategies and new dialogues will take place as the context in which we operate evolves.



Development schedule – Sectors for the year ahead









Investor Group on Climate Change











